



SERVING THE PUBLIC SINCE 1945

Snohomish County Fire District 7

PROTECTING OUR COMMUNITY THROUGH RAPID EMERGENCY INTERVENTION

2011 BUDGET

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Section 1: General Information



SECTION # 1

2011 BUDGET

Snohomish County Fire District 7



Section 1: General Information

2010 OPERATIONS

2010 Budget Overview

For the first time in its history, in 2010, Snohomish County Fire District 7 experienced a decline in the assessed values of the property in the District of about 9.7% from the 2009 assessed values. As a result, property tax revenues in 2010 were \$1.2 million lower than in 2009.

To address the drop in revenue, the total program budget in 2010 was reduced in all areas with the exception of training and personnel. The increase in personnel costs was based on the existing union contract, which expires at the close of 2011. Fund balance made up the remaining shortfall. This allowed District 7 's 2010 budget to include no layoffs.

Training Center Property

In 2010, District 7 purchased the final parcel of property adjacent to existing property owned by the District to be used for a future regional training facility. The property cost approximately \$428,000. There is an existing home on the property, which the District is renting out until construction of the training center begins. The monthly rental income of about \$1,100 is deposited into the construction fund.

The architectural plans for the facility, which began in 2009, were completed by the architect in 2010 and submitted to the training center partners. The architect costs were paid through District 7's Training Center fund using contributions paid by Woodinville Fire and Life Rescue, and the City Lynnwood in accordance with the interlocal agreement among the three partners. The architect's contract totaled \$135,000.

New Fire Trucks

District 7 took delivery of two new Pierce pumpers in 2010. The pumpers were financed using a capital lease with principal payments totaling \$944,714. The District will make annual principal and interest payments for the two pumpers over a ten year period of \$117,063. The District transfers funds each year from the Current expense fund into the Equipment fund to make the payments.

The purchase of the two pumpers follows the District's long-range vehicle replacement plan, and eliminates the need to issue bonds to pay for the trucks.

One of the new trucks has been placed in service at station 71, and the other has been placed at station 77. One of the old pumpers will be used as a reserve, and the other will be retired.

Mill Creek Contract

District 7 provides fire and EMS services to the City of Mill Creek under an interlocal agreement. The Mill Creek contract in 2010 totaled \$1,422,611, an increase of 1% from the prior year. District 7 also collects EMS fees from the Mill Creek residents that the District serves.

The staffing at the Mill Creek Fire Station consists of 4 shifts each with 1 paramedic and 2 firefighters. The station is manned 24 hours a day. In 2010, the Mill Creek City council agreed to ask its voters for an increase in the EMS levy to help fund an additional 2 firefighters for each of the 4 shifts, (a total of 8 positions). The levy passed in the August primary election. The contract with the City of Mill Creek is expected to increase to \$2,213,987 in 2011 to cover the cost of the additional staff.

Section 1: General Information

Regular Levy

The regular property tax levy in 2011 is set at \$1.50 per thousand of assessed value.

EMS Levy

The District's 6 year EMS levy was set to expire at the end on 2010. The previous levy, which had been set at 25 cents had eroded to about 20 cents per thousand. The Board of Commissioners approved a permanent EMS levy of 50 cents to go into effect in 2011. The EMS levy passed in the general election on November 2, 2010.

6- Year Planning Model

The District uses a 6 year planning model to evaluate the impact of anticipated changes in revenues and expenditures on the District's financial well being over time. The planning model helps to inform decision makers on the long range consequences of changes in revenue streams, hiring, and other types of expenditures. The 6 year plan for 2011 does not show any future deficits, and is positive. The assessed values for 2011 model reflect the actual values reported by the County for 2011. The regular and EMS property tax levies and corresponding property tax revenues are based on the assessed values. In the six year planning model, the property tax levies for 2011, are based on the actual assessed value and levy rates. The budgeted property tax levies are estimated lower than the actual levy amount. Although property taxes are deemed 100% collectible, historically, in years when the levy rate has been increased, the actual collections have been below the amount levied.

Annexations

The City of Bothell has indicated its intention to annex a portion of Snohomish County Fire District 7 in the near future. Should the annexation occur, approximately 11% of the District's property tax revenues would be lost to Bothell, although the area includes less than 5% of the geographic region within District 7's boundaries. The potential Bothell annexation has not been included in the 6 year plan because at this time, the annexation is not a certainty. Also, if the annexation occurs, staffing changes would likely result.

2011 BUDGET INFORMATION

Regular Property Tax Levy

For the second year in a row, District 7 is expecting a decline in assessed property values. We are expecting a reduction of about 9.5% in assessed values for 2011, which will result in a reduction in the regular levy of \$1.2 million as compared with 2010.

EMS Levy

In 2010 District 7 asked the voters for an increase in the EMS levy from 25 cents to 50 cents, and also asked the voters to make the levy permanent. Past EMS levies were six year levies. The levy passed, and is expected to generate a total of \$3.6 million in 2011, up from \$1.5 million in 2010.



Section 1: General Information

Mill Creek Contract

The contract with the City of Mill Creek is expected to increase to \$2,214,331 in 2011. The Mill Creek Station will be staffed by four shifts of 5 full time firefighters each, for a total of 20 positions.

Vehicle Replacement Schedule

The vehicle replacement schedule includes no new vehicles for 2011. The District is contributing \$184,000 in 2011 to the equipment replacement fund to help fund the purchase of 4 new ambulances for 2012. The ambulances will be financed through a 4 year capital lease. The costs are estimated to be \$184,000 per year for the term of the lease.

Staffing

No new firefighter positions have been budgeted for 2011. Existing staff will be used to cover the added staffing required at the Mill Creek station. Some additional overtime will also be used to cover the additional hours resulting from shifting staff from other stations to the Mill Creek station. In addition, the union agreed to forgo the minimum 3% cost of living increase agreed to in the contract for 2011, leaving salaries at 2010 levels.

Billing Office

In 2010, District 7 entered into an agreement to perform ambulance billing services for Shoreline Fire District beginning in January of 2011. This will increase the number of agencies that the billing office serves from a total of 8 to 9. This is expected to increase the annual volume from approximately 5800 Medical Incident Reports (MIRs) to more than 8300 MIRs. One additional half-time FTE has been added to the budget to help with the additional workload. The budgeted revenues for the billing office have also been increased. In 2010 and in 2011, the billing office is expected to generate a net gain for District 7.

FINANCIAL ORGANIZATION

Fund Account Numbers:

001 – Current Expense Fund (General Fund)

002 – Retirement Reserve Fund

100 – Hazmat Fund

200 – Bond Fund

300 – Construction Fund

301 – Equipment Replacement Fund

302 – Training Center Fund

Current Expense Fund - 001

The Current Expense Fund is the primary operating fund of the District, accounting for all financial resources except those required or elected to be accounted for in another fund. Current expense fund revenues include property taxes, service contracts, grants, transport revenues, and other miscellaneous revenues. The Current Expense Fund includes costs for fire and EMS service operations, labor and benefits, administration, and facilities maintenance.

Retirement Reserve Fund – 002

The Retirement Reserve Fund includes funds set aside to pay for the costs associated with retiring employees. These costs include such things as accrued sick leave, comp time and vacation. Retirement medical costs are also paid from the fund.

Hazmat Fund – 100

The Hazmat Fund is used to pay for grant funded Hazmat events. Revenues received as a result of a Hazmat occurrence are deposited into this fund, and are used to pay for Hazmat costs.

Section 1: General Information

Bond Fund – 200

The Bond Fund is used to pay the principal and interest payments on the District's bond issues. District 7 has two current outstanding bond issues. We have a ten year bond that matures in 2016, with an outstanding principal balance of \$490,000, and a 15 year bond that matures in 2021 with an outstanding principal balance of \$1,610,000. Regular property taxes are deposited directly into the Bond Fund during the course of the year to accumulate the funds needed to make the debt service payments on the bonds.

Construction Fund – 300

The Construction Fund is used to account for revenues and expenditures used for the acquisition or construction of general capital projects. Construction Fund Revenues for 2011 consist of rental income from the house located on the future Regional Training Center property, and interest income. The district has no capital projects budgeted for 2011.

Equipment Replacement Fund - 301

The Equipment Replacement Fund is used to account for and pay for the cost to replace capital equipment, most notably fire trucks and ambulances. The District funds the purchase of capital equipment such as ambulances and fire trucks through capital leases. The lease payments are paid from the Equipment Replacement Fund. Transfers are made from the Current Expense Fund into the Equipment Fund for these transactions.



(A Snohomish County Fire District 7 \$ Report)

Training Center Fund – 302

The Training Center Fund was established to account for revenues received from the Training Center partners (Woodinville Fire and Life Rescue and the City of Lynnwood) and the corresponding expenditures used for the Regional Training Center. Due to the current economic conditions, no funds have been allocated to the training center for 2011.

Programs (Depts.):

The District's comprehensive budget includes the following programs. The Fire Chief is responsible for delegating these programs. The composition of the programs is a function of management and not a governance function.

- 001 - Legislative Services
- 002 - Professional Services
- 003 - Administration
- 004 - Fire Supression
- 005 - Support Services/ Fire Prevention
- 006 - Training
- 007 - Facilities
- 008 - Personnel
- 009 - Aid/ Rescue

Classification of Expenditures by Object Code:

10 - Salaries and Wages – Amounts Paid for personal services rendered by employees in accordance with the rates, hours, terms and conditions authorized by law or stated in employment contracts. This includes regular wages, overtime, hazardous duty, vacation pay, sick pay, or other compensation considered to be salaries and wages.

Section 1: General Information

20 – Personnel Benefits – Those benefits paid by the employer as part of the conditions of employment.

30 – Supplies

31 – Office and Operating Supplies – Articles purchased directly and consumed by operating departments.

32 – Fuel – This includes fuel used for operating vehicles and engines.

34 – Inventory Supplies – This includes purchases of materials for inventory. Examples: books, maps, medical supplies, etc.

35 – Small tools and Equipment – This includes such things as office equipment, furniture, fixtures, tools, and tangible items that have a useful life of less than one year and/or cost less than \$5,000.

40 – Services – Amounts paid for services other than personal services. Such services may be provided by another government or by private business organizations.

41 – Professional Services – Examples include accounting, auditing, computer programming, scientific testing, custodial and cleaning, engineering and architectural, management consulting, special legal services, investment, etc.

42 – Communication – Examples include fax, postage, online charges, telephone, shipping, etc.

43 – Travel – This includes lodging, mileage, meals, per diem, etc.

44 – Advertising – This includes media time charges for such things as newspaper, magazine, radio, television, internet, etc.

45 – Operating Rentals and Leases – Rent of space for occupancy or storage purposes; rents paid for equipment and portables.

46 – Insurance – This includes bonds, other casualty, fire theft, liability, etc.

47 – Utility Services – Examples include electricity, gas, cable, water, sewer, waste disposal, etc.

48 – Repairs and Maintenance – Contracted (external) labor and supplies furnished by contractors.

49 – Miscellaneous – This includes such things as judgments, damages, dues, subscriptions, memberships, etc.

50 – Intergovernmental Services – Amounts paid for intergovernmental services.

51 – Intergovernmental Professional Services - This is for amounts paid to other governments for services rendered. Intergovernmental services are limited to those normally provided by governments and not by private businesses. This also includes election expenditures.

52 - Intergovernmental Payments from Federal, State or Local Funds – This is for disbursements of state or local revenues to other governments.



Section 1: General Information

60 – Capital Outlay – Amounts paid for capital assets. This includes such costs as legal, appraisal and brokerage fees, land preparation and demolishing buildings, fixtures and delivery costs.

61 – Land and Improvements – This includes land acquisition costs and related expenditures, easements, LID payments to other governments, rights of way, etc.

62 – Buildings and Structures – This includes projects of \$5,000 or more in total costs. Examples include administration and office buildings, garage and shop buildings, warehouses, fire stations, etc.

64 – Machinery and Equipment – This includes tangible items with a useful life of more than one year with a capital cost of \$5,000 or more. Examples include such things as communications equipment, office furniture, vehicles, and apparatus, etc.

65 – Construction of Capital Assets – This is for improvement projects where the expenditure involves several distinct sub-objects such as land, buildings, structures, and other improvements. This classification is used primarily for undistributed work in progress.

66 – Capital Leases – This is used for the initial and subsequent payments for capital assets purchased under executor conditional sales contracts, lease- purchase agreements, installation purchase agreements, and similar arrangements that defer payment for capital outlays over a period of times.

70 – Debt Service: Principal

71 – G.O. Bonds

76 – Anticipation Notes/ Warrants

77 – Other notes

78 – Intergovernmental Loans (e.g. PWTF loans)

79 – Other debt principal

80 – Debt Service: Interest

81 – Interest on Short Term External debt

82 – Interest on Interfund Debt

83 – Interest on Long Term Debt

84 – Debt Issue Costs

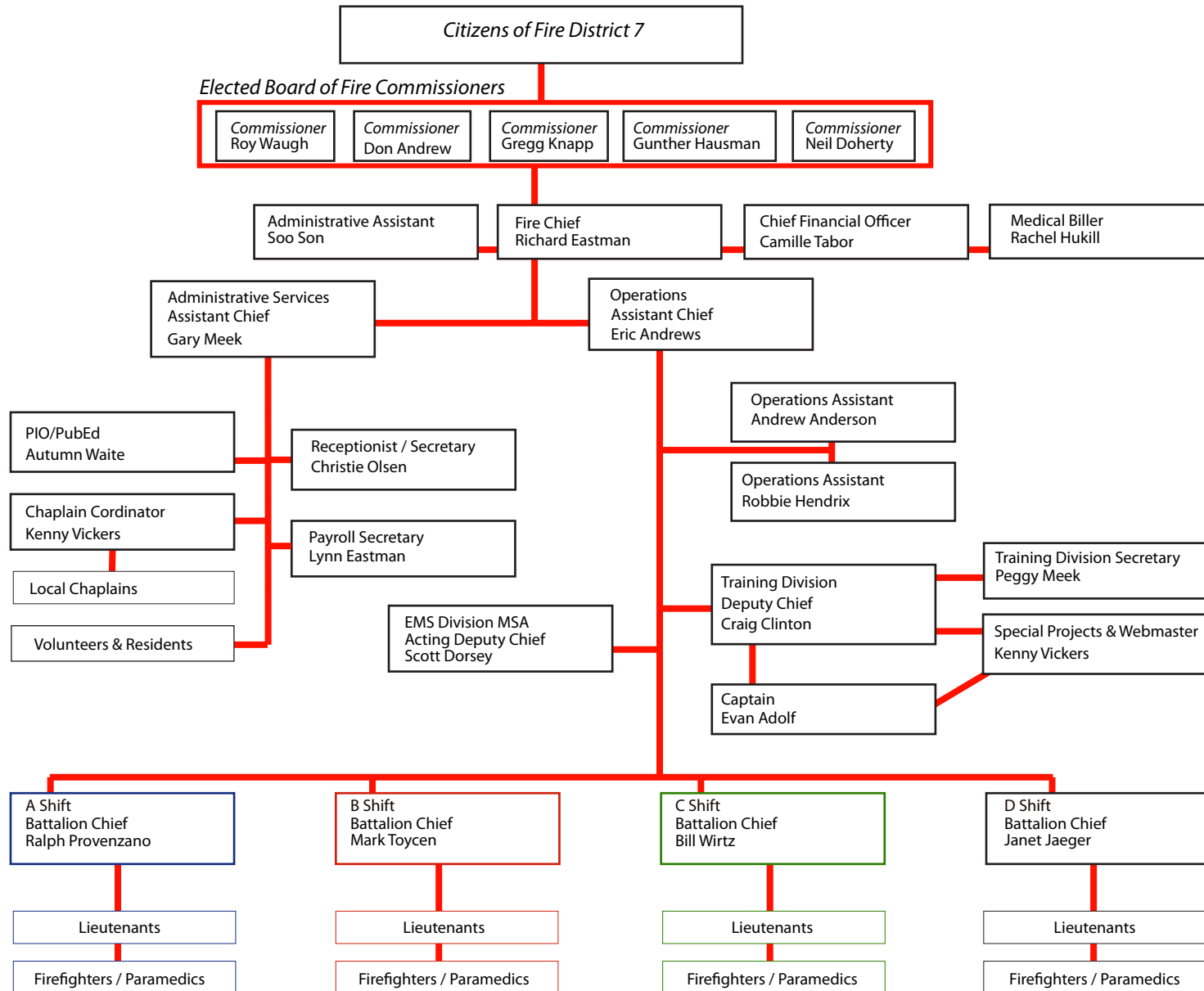
85 – Debt Registration Costs

89 – Other Debt Service Costs

90 – Interfund Payments for Services – Expenditures made to other funds (or other departments of the same fund) for services rendered.



Section 1: General Information



(A Snohomish County Fire District 7 \$ Report)

Dedicated to maintaining a state of readiness, to protect our community through rapid emergency intervention

Section 2: Current Expense Fund (General Fund)



SECTION # 2
2011 BUDGET
Snohomish County Fire District 7



Section 2: Current Expense Fund (General Fund)

REVENUE and EXPENSE SUMMARY					
CURRENT EXPENSE FUND: Fund 001					11-'10
REVENUE	2011 budget	% of Total Budget	2010 budget	2009 actual	VAR
Assessed Valuation	\$7,207,879,676		\$8,008,755,196		-10%
Beginning Cash Balance - Current Expense	\$6,791,531	27.77%	\$8,011,929	\$5,783,451	-15%
Beginning Cash Balance - Bank accounts	\$29,670		\$35,720	\$29,883	-17%
Regular Levy	\$10,536,522	43.08%	\$11,719,981	\$13,026,107.29	-10%
EMS Levy	\$3,603,940	14.73%	\$1,571,316	\$1,510,591.39	129%
State Taxes	\$1,500	0.01%	\$1,500	\$1,755.99	0%
School Taxes	\$8,525	0.03%	\$8,440	\$8,345.63	1%
Mill Creek Interlocal	\$2,213,987	9.05%	\$1,422,611	\$1,408,526.00	56%
Transport Fees	\$824,000	3.37%	\$800,000	\$924,591.20	3%
Interest Earned	\$12,000	0.05%	\$54,470	\$47,868.51	-78%
Property Rentals	\$6,000	0.02%	\$6,000	\$28,402.98	0%
Grants - SAFER & prevention	\$275,691	1.13%	\$438,480	\$807,948.94	-37%
ESCOBAR Billing Fees	\$135,000	0.55%	\$80,000	\$89,326.63	69%
Other Misc.	\$20,000	0.00%	\$41,422	\$58,861.39	0%
Transfers In	\$0	0.00%	\$0	\$0	0%
Current exp. Sub-total REVENUE	\$17,637,164		\$16,144,220	\$17,912,326	
property taxes paid into bond fund (2009)		reduces cash		(\$269,555)	
CURRENT EXPENSE REVENUE TOTAL	\$17,637,164		\$16,144,220	\$17,642,771	
CURRENT EXPENSE - TOTAL RESOURCE	\$24,458,366		\$24,191,869	\$23,456,104	
EXPENSES	2011 budget	% of Total Budget	2010 budget	2009 actual	VAR
Current Expense Fund:					
Legislative Services	\$60,540	0.34%	\$61,314	\$69,793	-1%
Professional Services	\$661,650	3.74%	\$629,440	\$649,537	5%
Administration	\$1,950,510	11.01%	\$1,885,285	\$1,728,177	3%
Fire Suppression	\$9,865,879	55.70%	\$9,481,988	\$8,908,811	4%
Fire Prevention	\$17,264	0.10%	\$10,160	\$7,274	70%
Training	\$169,300	0.96%	\$187,953	\$112,304	-10%
Facilities	\$257,000	1.45%	\$265,705	\$260,923	-3%
Other Personnel	\$78,440	0.44%	\$99,440	\$70,255	-21%
Emergency Medical Services	\$3,686,050	20.81%	\$3,335,894	\$3,258,625	10%
Transfers to other funds (ERF, Bond, Constr.	\$1,460,116	8.24%	\$1,542,454	\$342,702	-5%
CURRENT EXPENSE TOTAL EXPENDITURE	\$18,206,749		\$17,499,634	\$15,408,402	4%
encumbrances have been adjusted out of ending balances					
CURRENT EXPENSE ADJUSTED EXPENDITURES (2009)				\$15,408,402	
PROJ. ENDING CASH	\$6,251,617		\$6,692,235	\$8,047,703	-7%

Section 2: Current Expense Fund (General Fund)

OPERATING REVENUES

(Not from Property Tax)

Programmed Revenue	2011	2012	2013	2014	2015	2016	2017
State Taxes	1,500	1,515	1,591	1,639	1,688	1,739	1,791
School Tax	8,525	8,781	9,044	9,316	9,595	9,883	10,180
Mill Creek Contract	2,213,987	2,346,826	2,370,294	2,393,997	2,417,937	2,563,013	2,716,794
Transport Fees	824,000	848,720	874,182	900,407	927,419	955,242	983,899
Investment Interest	12,000	12,042	12,132	12,253	12,407	12,593	12,782
Property Rentals	6,000	6,180	6,365	6,556	6,753	6,956	7,164
Billing Fees	135,000	139,050	143,222	147,518	151,944	156,502	161,197
Safer Grant	269,960	101,320	0	0	0	0	0
Other	20,000	20,600	21,218	21,855	22,510	23,186	23,881
Total Programmed Revenue	3,490,972	3,485,064	3,438,049	3,493,542	3,550,254	3,729,113	3,917,688

2012	2013	2014	2015	2016	2017
3%	3%	3%	3%	3%	3%
3%	3%	3%	3%	3%	3%
6%	1%	1%	1%	6%	6%
3%	3%	3%	3%	3%	3%
.35%	.75%	1%	1.25%	1.5%	1.5%
3%	3%	3%	3%	3%	3%
3%	3%	3%	3%	3%	3%
-62%	-100%	0%	0%	0%	0%
3%	3%	3%	3%	3%	3%

Periodic Revenues	2011	2012	2013	2014	2015	2016	2017
Prevention grant	5,731						
Total Periodic Revenue	0	0	0	0	0	0	0

Total Operating Revenue	3,496,703	3,485,064	3,438,049	3,493,542	3,550,254	3,729,113	3,917,688
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Section 2: Current Expense Fund (General Fund)

OPERATING EXPENDITURES

(Not Wages or Benefits)

Programmed Expenses	2011	2012	2013	2014	2015	2016	2017
Supplies	269,326	272,019	278,825	285,790	292,935	300,258	307,765
Inventory	121,850	123,069	126,145	129,299	132,531	135,845	139,241
Tools & Equipment	51,750	52,267	53,574	54,914	56,286	57,694	59,136
Professional Services	763,850	771,489	790,776	810,545	830,809	851,579	872,868
Communications	74,050	74,791	76,660	78,577	80,541	82,555	84,619
Travel	30,200	30,502	31,264	32,046	32,847	33,668	34,510
Advertising	500	505	518	531	544	557	571
Rentals	5,400	5,454	5,591	5,731	5,874	6,021	6,171
Insurance	67,000	67,670	69,362	71,096	72,873	74,695	76,563
Utilities	94,000	94,940	97,314	99,747	102,240	104,796	107,416
Repair & Maintenance	439,900	444,299	455,406	466,792	478,461	490,423	502,684
Misc. Expenses	246,880	249,348	255,582	261,972	268,521	275,234	282,115
Capital Improvements	16,704	16881	17,303	17,736	18,179	18,634	19,099
Total Programmed Expenses	2,181,421	2,203,235	2,258,316	2,314,774	2,372,643	2,431,959	2,492,758

2012	2013	2014	2015	2016	2017
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%
1%	2.5%	2.5%	2.5%	2.5%	2.5%

Periodic Expenses	2011	2012	2013	2014	2015	2016	2017
Capital lease - copier lease	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Total Periodic Expenses	7,000	7,000	7,000	7,000	7,000	7,000	7,000

TOTAL ANNUAL EXPENDITURES	2,188,421	2,210,235	2,265,316	2,321,774	2,379,643	2,438,959	2,499,758
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Section 2: Current Expense Fund (General Fund)

LABOR COSTS

POSITIONS:	2011	2012	2013	2014	2015	2016	2017
Fire Chief	178,802	180,357	182,432	184,530	189,937	197,212	206,520
Assistant Chief	330,152	333,354	336,854	340,728	350,712	364,144	381,331
Deputy Chief / Fin. Off.	449,685	454,047	548,814	464,091	477,689	495,984	519,395
Battalion Chief	560,262	565,696	571,636	578,210	595,151	617,946	647,113
Captain	130,250	131,514	132,895	134,423	138,362	143,661	150,442
Captain/PM	140,087	141,446	142,931	144,575	148,811	154,510	161,803
Lieutenant 2	2,312,540	2,334,972	2,359,489	2,386,623	2,456,551	2,550,637	2,671,027
Lieutenant 2/ PM	1,049,250	1,191,857	1,204,371	1,218,221	1,253,915	1,301,940	1,363,392
Lieutenant 1/ PM	126,398	0	0	0	0	0	0
Driver Operator, FF3	3,877,861	3,915,477	3,956,589	5,470,950	5,900,692	6,126,689	6,415,868
Driver Operator/ PM	1,393,704	1,407,223	1,421,999	1,438,352	1,480,495	1,537,198	1,609,754
PI O	85,823	86,655	87,565	88,572	91,167	94,659	99,127
Proj. Asst.	61,363	61,958	62,609	63,329	65,184	67,681	70,875
Admin Sec. F/T	67,771	68,429	69,147	69,943	71,992	74,749	78,277
Admin Secretary P/T	100,816	101,794	102,862	104,045	107,094	111,196	116,444
Receptionist	35,283	35,626	36,000	36,414	37,480	38,916	40,753
Medical biller	59,178	59,752	60,380	61,074	62,863	65,271	68,352
Billing Office Asst.	0	8,078	8,162	8,256	8,498	8,824	9,240
Operations Helper	79,074	79,841	80,679	81,607	83,998	87,215	91,332
Grant Firefighter	1,423,265	1,437,070	1,452,160	0	0	0	0
Commissioners	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Other Labor Expenses	1,188,649	1,200,179	1,212,781	1,226,728	1,262,671	1,311,031	1,372,912
volunteers	50,000	50,485	51,015	51,602	53,114	55,148	57,751
leave sell back	818,000	825,935	834,607	844,205	868,940	902,221	944,805
unfunded FF3 positions	0	0	0	0	0	0	0
unfunded Mill Creek FF3	0	0	0	0	0	0	0
TOTAL	14,558,213	14,711,922	14,865,977	15,036,476	15,745,317	16,346,830	17,116,513

LABOR COSTS

Section 2: Current Expense Fund (General Fund)

LABOR COST INFLATION

LABOR DATABASE

2012	2013	2014	2015	2016	2017
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Position	Monthly Salary	Benefit Percent	Annual Salary	Annual Benefits	Total Cost	2012	2013	2014	2015	2016	2017
Fire Chief	12,574	19%	150,888	27,914	178,802	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Assistant Chief	11,184	23%	134,208	30,868	165,076	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Deputy Chief / Fin. Off.	9,993	25%	119,916	29,979	149,895	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Battalion Chief	9,413	24%	112,956	27,109	140,065	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Captain	8,471	28%	101,647	28,603	130,250	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Captain/PM	9,265	26%	111,180	28,907	140,087	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Lieutenant 2	7,924	28%	95,088	26,625	121,713	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Lieutenant 2/ PM	8,711	25%	104,532	26,624	131,156	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Lieutenant 1/ PM	8,140	29%	97,680	28,718	126,398	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
FF2	5,956	22%	71,472	15,724	87,196	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Driver Operator, FF3	6,686	31%	80,232	24,575	104,807	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Driver Operator/ PM	7,445	30%	89,340	26,802	116,142	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
PI O	5,294	35%	63,530	22,293	85,823	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Proj. Asst.	4,018	27%	48,211	13,152	61,363	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Admin Sec. F/T	3,885	45%	46,620	21,151	67,771	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Admin Secretary P/T	3,885	73%	46,620	34,033	80,653	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Receptionist	2,643	48%	31,716	15,328	47,044	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Medical biller	2,953	67%	35,436	23,742	59,178	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Billing Office Asst.	1,333	0%	16,000	0	16,000	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Operations Helper	2,679	64%	32,144	20,572	52,716	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Grant Firefighter	5,956	24%	71,472	17,482	88,954	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
Commissioners	667	0%	8,000	0	8,000	0%	0%	0%	0%	0%	0%
Other Labor Expenses	99,054	0%	1,188,649	0	1,188,649	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
volunteers	4,167	0%	50,000	0	50,000	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
leave sell back	68,167	0%	818,000	0	818,000	.97%	1.05%	1.15%	2.93%	3.83%	4.72%
unfunded FF3 positions	0	0%	0	0	0	0%	0%	0%	0%	0%	0%
unfunded Mill Creek FF3	0	0%	0	0	0	0%	0%	0%	0%	0%	0%

Section 2: Current Expense Fund (General Fund)

HOW MANY EMPLOYEES?	2011	2012	2013	2014	2015	2016	2017
Fire Chief	1	1	1	1	1	1	1
Assistant Chief	2	2	2	2	2	2	2
Deputy Chief / Fin. Off.	3	3	3	3	3	3	3
Battalion Chief	4	4	4	4	4	4	4
Captain	1	1	1	1	1	1	1
Captain/PM	1	1	1	1	1	1	1
Lieutenant 2	19	19	19	19	19	19	19
Lieutenant 2/ PM	8	9	9	9	9	9	9
Lieutenant 1/ PM	1	0	0	0	0	0	0
Driver Operator, FF3	37	37	37	53	53	53	53
Driver Operator/ PM	12	12	12	12	12	12	12
PI O	1	1	1	1	1	1	1
Proj. Asst.	1	1	1	1	1	1	1
Admin Sec. F/T	1	1	1	1	1	1	1
Admin Secretary P/T	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Receptionist	.75	.75	.75	.75	.75	.75	.75
Medical biller	1	1	1	1	1	1	1
Billing Office Asst.	0	.5	.5	.5	.5	.5	.5
Operations Helper	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Grant Firefighter	16	16	16	0	0	0	0
Commissioners	5	5	5	5	5	5	5
Other Labor Expenses	1	1	1	1	1	1	1
volunteers	1	1	1	1	1	1	1
leave sell back	1	1	1	1	1	1	1
unfunded FF3 positions	5	5	5	5	5	5	5
unfunded Mill Creek FF3	8	8	8	8	8	8	8
TOTAL	133.5	134	134	134	134	134	134

EMPLOYEES

Section 2: Current Expense Fund (General Fund)

LABOR COSTS

LABOR COST Per POSITION	2011	2012	2013	2014	2015	2016	2017
Position							
Fire Chief	180,357	182,432	184,530	189,937	197,212	206,520	180,357
Assistant Chief	165,076	166,677	168,427	170,364	175,356	182,072	190,666
Deputy Chief / Fin. Off.	149,895	151,349	152,938	154,697	159,230	165,328	173,132
Battalion Chief	140,065	141,424	142,909	144,552	148,788	154,486	161,778
Captain	130,250	131,514	132,895	134,423	138,362	143,661	150,442
Captain/PM	140,087	141,446	142,931	144,575	148,811	154,510	161,803
Lieutenant 2	121,713	122,893	124,184	125,612	129,292	134,244	140,580
Lieutenant 2/ PM	131,156	132,429	133,819	135,358	139,324	144,660	151,488
Lieutenant 1/ PM	126,398	127,624	128,964	130,447	134,269	139,412	145,992
FF2	87,196	88,042	88,966	89,989	92,626	96,173	100,713
Driver Operator, FF3	104,807	105,824	106,935	108,165	111,334	115,598	121,054
Driver Operator/ PM	116,142	117,269	118,500	119,863	123,375	128,100	134,146
PI O	85,823	86,655	87,565	88,572	91,167	94,659	99,127
Proj. Asst.	61,363	61,958	62,609	63,329	65,184	67,681	70,875
Admin Sec. F/T	67,771	68,429	69,147	69,943	71,992	74,749	78,277
Admin Secretary P/T	80,653	81,435	82,290	83,236	85,675	88,957	93,155
Receptionist	47,044	47,501	47,999	48,551	49,974	51,888	54,337
Medical biller	59,178	59,752	60,380	61,074	62,863	65,271	68,352
Billing Office Asst.	16,000	16,155	16,325	16,513	16,996	17,647	18,480
Operations Helper	52,716	53,227	53,786	54,405	55,999	58,144	60,888
Grant Firefighter	88,954	89,817	90,760	91,804	94,494	98,113	102,744
Commissioners	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Labor Expenses	1,188,649	1,200,179	1,212,781	1,226,728	1,262,671	1,311,031	1,372,912
volunteers	50,000	50,485	51,015	51,602	53,114	55,148	57,751
leave sell back	818,000	825,935	834,607	844,205	868,940	902,221	944,805
unfunded FF3 positions	-	0	0	0	0	0	0
unfunded Mill Creek FF3	-	0	0	0	0	0	0

Section 3: Reserve Funds



SECTION # 3

2011 BUDGET

Snohomish County Fire District 7



Section 3: Reserve Funds

Retirement Reserve Fund 002

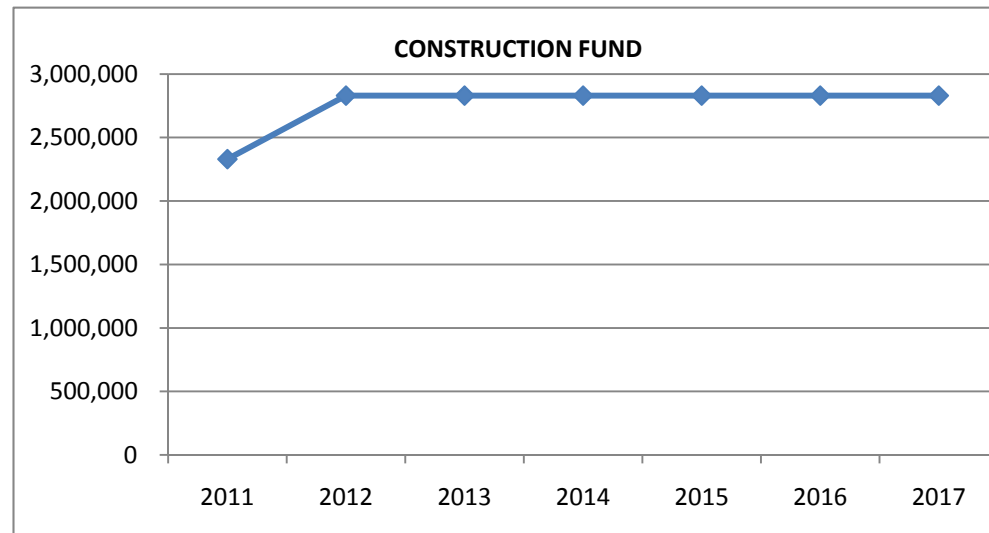
The Retirement Reserve Fund accumulates funds to pay for leave liabilities and retirement medical expenses for retiring personnel. In 2011 there is one retiree for whom the district is paying retirement medical expenses for an employee who retired in 2010. Leave payouts in 2011 are for sick leave, vacation, and comp time paid at separation to retiring personnel.

	2011 budget		2010 budget	2009 actual	
Reserve Fund: fund 002					
Beginning Cash Balance	\$ 225,385		\$ 124,992	\$ 61,408	80%
Property Taxes	\$ -		\$ -	\$ -	0%
Investment interest (net)	\$ 240		\$ 630	\$ 584	-62%
Transfer in to reserve	\$ 102,850		\$ 100,000	\$ 63,000	3%
TOTAL RESOURCES	\$ 328,475		\$ 225,622	\$ 124,992	
Retirement payout leave	\$ 73,750		\$ -	\$ -	>100%
Retirement payouts retirement medical	\$ 2,850		\$ -	\$ -	>100%
TOTAL EXPENDITURES	\$ 76,600		\$ -	\$ -	
PROJ. ENDING CASH	\$ 251,875		\$ 225,622	\$ 124,992	

Retirement Reserve Fund

Section 3: Reserve Funds

Construction fund	2011	2012	2013	2014	2015	2016	2017
Beginning Cash Balance	1,316,141	2,329,861	2,829,861	2,829,861	2,829,861	2,829,861	2,829,861
Transfers from Property Taxes	1,000,000	500,000					
Other Direct Contributions	13,720						
TRAINING PROPERTY PURCHASE	0						
new fire stations	0						
training property	0						
Annual Expenses	0	0	0	0	0	0	0
Ending Cash Balance	2,329,861	2,829,861	2,829,861	2,829,861	2,829,861	2,829,861	2,829,861



Section 3: Reserve Funds

BOND FUND - 200

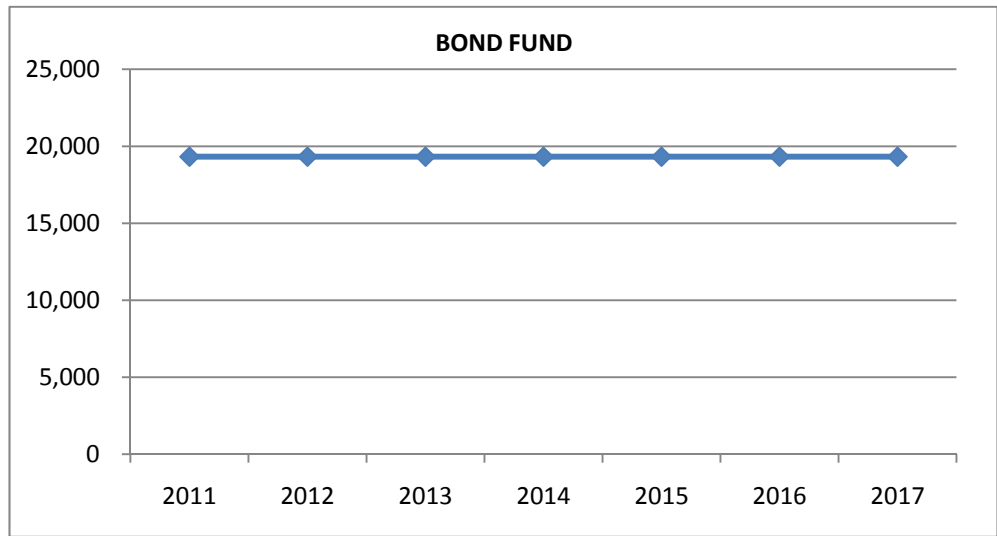
The Bond Fund is used to pay the principle and interest on the District's bonded debt. The District has two outstanding debt issues. The station improvement bonds mature in 2012. The refinancing bonds mature in 2016. A copy of the debt schedule is included below.

	2011 budget		2010 budget	2009 actual	
Bond Fund: fund 200					
Beginning Cash Balance - Bond Fund	\$19,222		\$1,600	\$0.71	1102%
Property taxes	\$275,298		\$296,161	\$269,554.87	-7%
Investment interest (net)	\$100		\$220	\$342.33	-55%
Transfer in to Bond Fund	\$0		\$13,898	\$12,000.00	-100%
TOTAL RESOURCES	\$294,620		\$311,879	\$281,898	
County refund interest	\$0		\$0.00	\$0.00	#DIV/0!
Facilities Tax Limited Bonds	\$181,993		\$181,593	\$186,192.50	0%
Facilities (Station 76 Bonds)	\$93,305		\$96,305	\$94,105.00	-3%
TOTAL EXPENDITURES	\$275,298		\$277,898	\$280,298	
PROJ. ENDING CASH	\$19,322		\$33,981	\$1,600	

BOND FUND

Section 3: Reserve Funds

Bond Fund	2011	2012	2013	2014	2015	2016	2017
Beginning Cash Balance	1,9,222	33,861	33,961	33,961	33,961	33,961	33,961
Transfers from Property Taxes	275,298	273,083	275,683	277,913	274,663	276,225	182,295
Other Direct Contributions	100						
station improvement bonds	181,993	182,553	182,928	183,118	183,055	182,805	182,295
1997 refinancing bonds	93,305	90,530	92,755	94,795	91,608	93,420	
Annual Expenses	275,298	273,083	275,683	277,913	274,663	276,225	182,295
Ending Cash Balance	19,322	19,322	19,322	19,322	19,322	19,322	19,322



Section 3: Reserve Funds

LTGO BONDS

LTGO BONDS

Years	1			2		
	Principal	Interest	Total	Principal	Interest	Total
2006	0	0	0	0	0	0
2007	100,000	83,130	183,130	65,000	30,607	95,607
2008	110,000	75,593	185,593	65,000	26,705	91,705
2009	115,000	71,193	186,193	70,000	24,105	94,105
2010	115,000	66,593	181,593	75,000	21,305	96,305
2011	120,000	61,993	181,993	75,000	18,305	93,305
2012	125,000	57,553	182,553	75,000	15,530	90,530
2013	130,000	52,928	182,928	80,000	12,755	92,755
2014	135,000	48,118	183,118	85,000	9,795	94,795
2015	140,000	43,055	183,055	85,000	6,608	91,608
2016	145,000	37,805	182,805	90,000	3,420	93,420
2017	150,000	32,295	182,295	0	0	0
2018	155,000	26,445	181,445	0	0	0
2019	165,000	20,400	185,400	0	0	0
2020	170,000	13,800	183,800	0	0	0
2021	175,000	7,000	182,000	0	0	0
2022	0	0	0	0	0	0
2023	0	0	0	0	0	0
2024	0	0	0	0	0	0
2025	0	0	0	0	0	0
2026	0	0	0	0	0	0
Total:	2,050,000	697,897	2,747,897	765,000	169,135	934,135

Average Payment (1):	183,193	93,413
Average Interest Rate (1):	3.89%	3.78%

Section 3: Reserve Funds

Construction Fund - 300

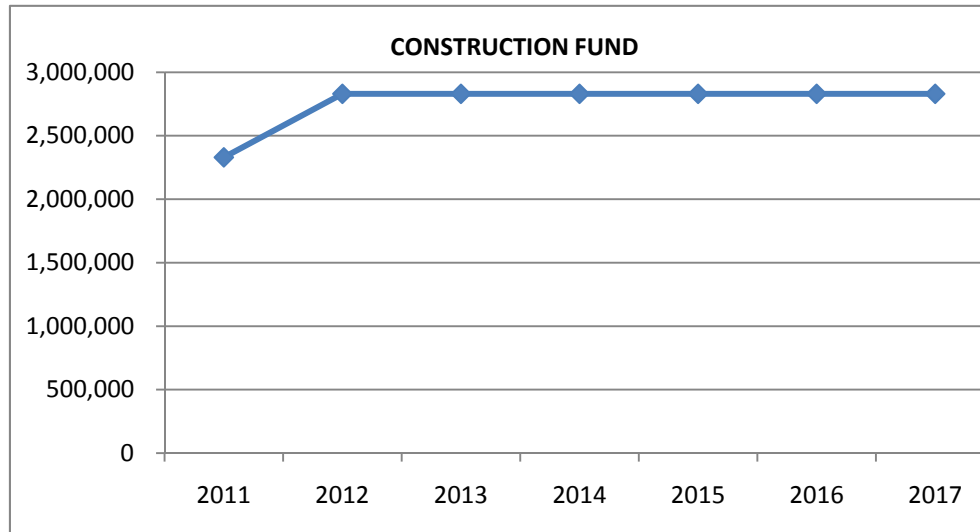
The Construction Fund is used to accumulate funds for capital projects. The transfers in from the Construction Fund are from the current expense fund. No capital projects are planned for 2011. In 2010, property was purchased for a future training center.

	2011 budget		2010 budget	2009 actual	
Construction Fund: fund 300					
Beginning Cash Balance - Construction Fund	\$1,316,141		\$723,088	\$1,655,626.13	82%
Investment interest (net)	\$720		\$15,850	\$10,894.51	-95%
Property rental	\$13,000		\$0.00	\$0.00	>100%
Transfer in to Construction Fund	\$1,000,000		\$1,000,000	\$0	0%
TOTAL RESOURCES	\$2,329,861		\$1,738,938	\$1,666,521	
Facilities	\$0		\$428,000	\$948,466.26	-100%
Transfers out	\$0		\$0	\$0	
TOTAL EXPENDITURES	\$0		\$428,000	\$948,466	
PROJ. ENDING CASH	\$2,329,861		\$1,310,938	\$718,054	

Construction Fund

Section 3: Reserve Funds

Construction fund	2011	2012	2013	2014	2015	2016	2017
Beginning Cash Balance	1,316,141	2,329,861	2,829,861	2,829,861	2,829,861	2,829,861	2,829,861
Transfers from Property Taxes	1,000,000	500,000					
Other Direct Contributions	13,720						
TRAINING PROPERTY PURCHASE	0						
new fire stations	0						
training property	0						
Annual Expenses	0	0	0	0	0	0	0
Ending Cash Balance	2,329,861	2,829,861	2,829,861	2,829,861	2,829,861	2,829,861	2,829,861



Section 3: Reserve Funds

Equipment Replacement Fund - 301

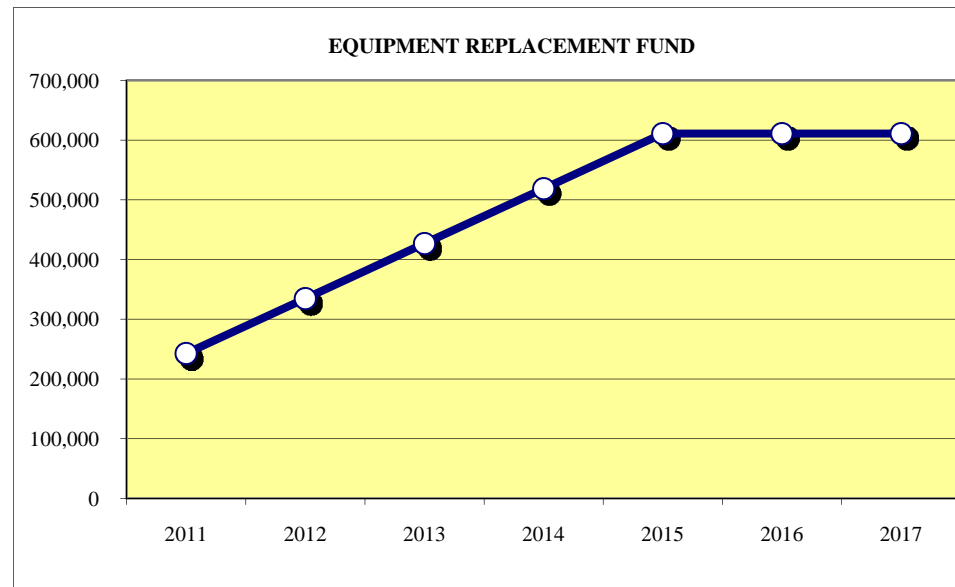
The Equipment Replacement Fund is used for the purchase of replacement vehicles including fire trucks, ambulances, and staff vehicles. The District transfers funds from the current expense fund to the equipment fund to make the payments on the capital leases for these vehicles. The District purchased two pumpers in 2010. The District is also making capital lease payments on a midi-pumper. A copy of the lease payment schedule is shown below. The District's 2007 ambulances were scheduled to be replaced in 2011. However, the purchase of two of the ambulances has been delayed until 2012. A budget amendment in 2011 allowed for the remount of two ambulances at a total cost of \$200,000.

Equipment Replacement Fund: fund 301	2011 budget	2010 budget	2009 actual
Beginning Cash Balance	\$351,144	\$367,222	\$402,797
Intergovernmental	\$315,965	\$0	\$0
Investment interest (net)	\$605	\$3,910	\$3,278
Transfer In to ERF	\$357,266	\$428,556	\$267,702
TOTAL RESOURCES	\$1,024,980	\$799,688	\$673,778
Fire Supression	\$200,690	\$346,098	\$174,097
Capital Outlay - remounts	\$200,000	\$132,458	\$132,458
Capital Outlay	\$381,553	\$0	\$0
TOTAL EXPENSES	\$782,243	\$478,556	\$306,555
PROJ. ENDING CASH	\$242,737	\$321,132	\$367,222

Equipment Replacement Fund

Section 3: Reserve Funds

Equipment Replacement Fund	2011	2012	2013	2014	2015	2016	2017
Beginning Cash Balance	351,144	242,737	334,738	426,739	518,740	610,741	610,742
Transfers from Property Taxes	357,266	301,065	301,065	301,065	301,065	301,065	301,065
Other Direct Contributions	316,570						
3 pumpers	27,424						
4 medic units	33,821						
crimson midi pumper	56,202						
Ambulance remount	100,000					46,000	46,000
Ambulance remount	100,000					46,000	46,000
ambulance	0	46,000	46,000	46,000	46,000	46,000	46,000
ambulance	0	46,000	46,000	46,000	46,000	46,000	46,000
2010 new pumpers additional costs							
2010 pumper	117,064	117,064	117,064	117,064	117,064	117,064	117,064
2010 pumper	347,732						
Annual Expenses	782,243	209,064	209,064	209,064	209,064	301,064	301,064
Ending Cash Balance	242,737	334,738	426,739	518,740	610,741	610,742	610,743



(A Snohomish County Fire District 7 \$ Report)

Section 3: Reserve Funds

PAYMENT

PAYMENT SCHEDULE					
Crimson Midi-Pumper 2007					
Kansas State Bank					
Payment #	Due Date	Total Payment	Interest	Principal	Balance
1	9/1/2008	\$56,201.00	\$8,400.49	\$47,800.71	\$156,111.57
2	9/1/2009	\$56,201.20	\$7,731.09	\$48,470.11	\$106,076.78
3	9/1/2010	\$56,201.20	\$5,280.09	\$50,921.11	\$54,065.61
4	9/1/2011	\$56,201.20	\$2,705.14	\$53,496.06	\$0.00
sum		\$224,804.60	\$24,116.81	\$200,687.99	
PAYMENT SCHEDULE					
2 Pumpers 2010					
Osh Kosh Capital					
Payment #	Due Date	Total Payment	Interest	Principal	Termination Value
1	5/7/2010	\$117,063.02	\$18,113.90	\$98,949.12	\$862,679.98
2	5/7/2011	\$117,063.02	\$39,199.19	\$77,863.83	\$783,258.88
3	5/7/2012	\$117,063.02	\$35,590.38	\$81,472.64	\$700,156.78
4	5/7/2013	\$117,063.02	\$31,814.32	\$85,248.70	\$613,203.11
5	5/7/2014	\$117,063.02	\$27,863.25	\$89,199.77	\$522,219.35
6	5/7/2015	\$117,063.02	\$23,729.05	\$93,333.97	\$427,018.70
7	5/7/2016	\$117,063.02	\$19,403.24	\$97,659.78	\$327,405.72
8	5/7/2017	\$117,063.02	\$14,876.94	\$102,186.08	\$223,175.92
9	5/7/2018	\$117,063.02	\$10,140.86	\$106,922.16	\$114,115.32
10	5/7/2019	\$117,063.02	\$5,185.26	\$111,877.76	\$0.00
sum		\$1,170,630.20	\$225,916.39	\$944,713.81	

SCHEDULE

Section 3: Reserve Funds

TRAINING CENTER FUND - 302

District 7 is a partner with Woodinville Fire and Life Rescue and the City of Lynnwood to build a regional training center. The training center fund is used to track the contributions from the District's partners for the training center and to track the expenditures for the training center. In 2009, Woodinville Fire and Life Rescue and the City of Lynnwood each contributed \$67,500 to pay an architect to render plans for the regional training center. No funds have been budgeted for 2011.

	2011 budget		2010 budget	2009 actual
Training Center Fund 302				
Beginning Cash Balance - Training Ctr. Fund	\$99		\$131,520	\$0
Investment interest (net)				\$22
Member contributions	\$0		\$0	\$135,000
Transfer In to Training Center Fund				\$0
TOTAL RESOURCES	\$99		\$131,520	\$135,022
Facilities	\$0		\$131,520	\$3,502
Transfers Out				
TOTAL EXPENDITURES	\$0		\$131,520	\$3,502
PROJ. ENDING CASH	\$99		\$0	\$131,520

TRAINING CENTER FUND

Section 4: Financial Summary



SECTION # 4

2011 BUDGET

Snohomish County Fire District 7

Serving The Public Since 1946



Section 4: Financial Summary

RESOLUTION

RESOLUTION

SNOHOMISH COUNTY FIRE DISTRICT #7

RESOLUTION #2010 - 13

A RESOLUTION APPROVING THE 2011 BUDGET

WHEREAS, The Board of Fire Commissioners have met and considered the financial requirements for the Fire District for the year 2011, and:

WHEREAS, The Board of Fire Commissioners have reviewed the budget proposals submitted by staff and made changes where appropriate.

NOW THEREFORE BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF FIRE DISTRICT #7, SNOHOMISH COUNTY, STATE OF WASHINGTON THAT:

1. The 2011 budget is hereby approved as submitted and attached hereto.

ADOPTED AT A MEETING OF THE BOARD OF FIRE COMMISSIONERS, SNOHOMISH COUNTY FIRE DISTRICT #7 THIS 9th DAY OF DECEMBER 2010.



 Roy Waugh, Commissioner



 Don Andrew, Commissioner



 Gregg Khapp, Commissioner



 Gunther Hausmann, Commissioner

 Neil Doherty, Commissioner



 Attest to: Secretary to Board

Section 4: Financial Summary

SUMMARY

FINANCIAL

6 YEAR FINANCIAL SUMMARY 2011- 2017

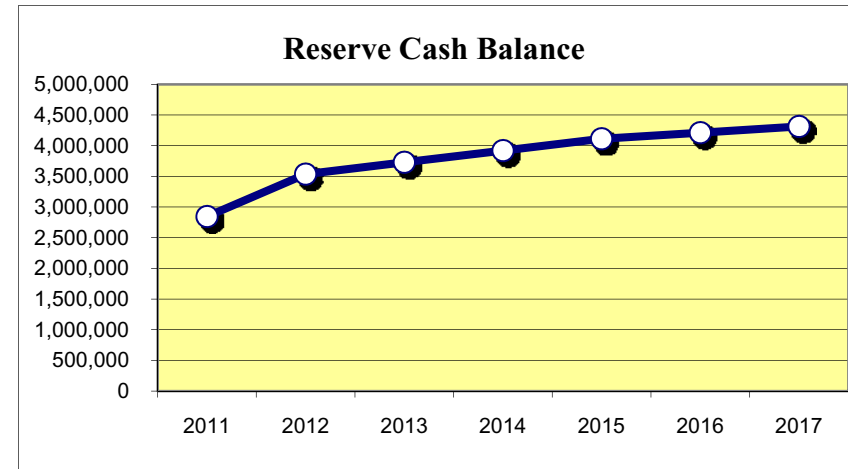
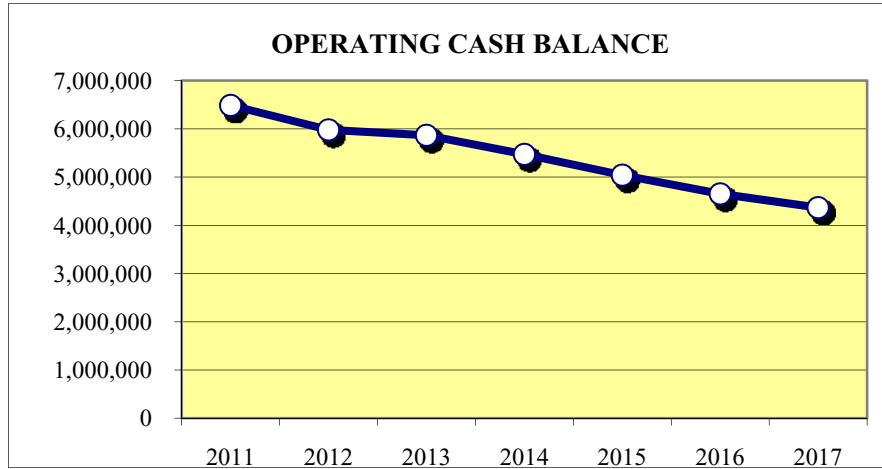
This portion of the budget provides an overview of the financial plan over the next six years. The 2010 budget is used as the base year, with the 2011 budget as year 1 of the six year trend, using conservative trend estimates for years 2 through 6. This is by no means a forecast, but is intended as a planning tool to identify the impact of changes in revenue streams and changes in expenditures on the District's overall financial well being over time.

It should be noted that property tax revenue is the District's most significant source of revenue. The bulk of property taxes are received in and around April and October when property tax payments are due. To ensure the District is able to pay for operations in the first quarter of each year, the District's minimum fund balance target at the close of each calendar year is 25% of the subsequent year's total expenditures including labor costs.

Based on our evaluation of trend line as well as the ending fund balances over the six year time frame, the District's finances appear to be favorable. Property values in the District have been declining, but appear to be leveling out toward the end of 2011. Our trend assumes no change in assessed values for 2012, with increases beginning in 2013 and continuing through 2016. Funds budgeted to be transferred into the construction reserve fund in 2010 through 2012 total \$2.5 million. The funds in the construction reserve fund could be transferred back into the current expense fund and be used for general expenditures should property values continue to decline in 2012.

Section 4: Financial Summary

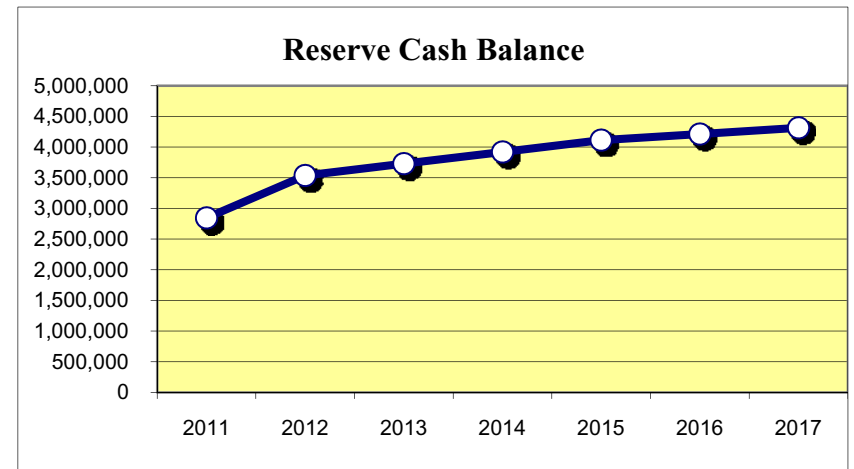
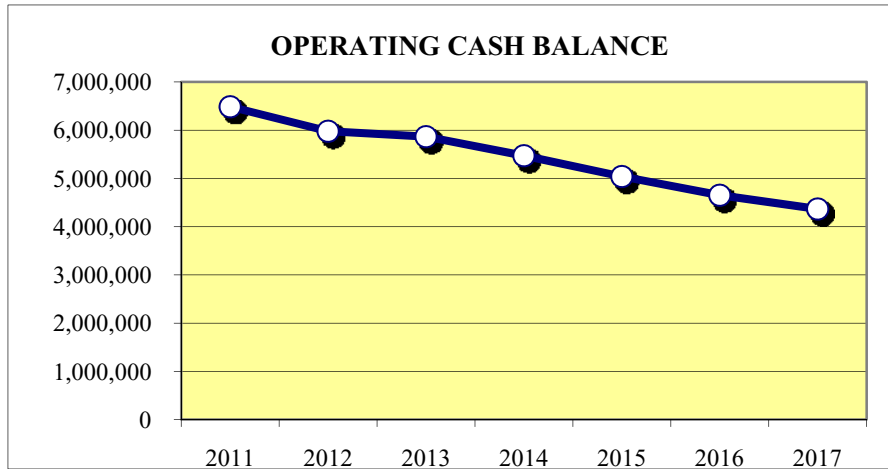
FINANCIAL SUMMARY



FINANCIAL SUMMARY	2011	2012	2013	2014	2015	2016	2017
Beginning Cash Balance: Operating	\$6,821,201.71	6,485,529	5,977,241	5,864,302	5,731,724	5,297,928	4,904,141
ADD: Property Tax	14,649,673	14,103,342	14,257,865	14,412,389	14,819,130	15,344,297	15,998,899
LESS: Transfer to Reserves	1,735,414	1,174,148	676,748	678,978	675,728	677,290	583,360
ADD: Other Revenue	3,496,703	3,485,064	3,438,049	3,493,542	3,550,254	3,729,113	3,917,688
LESS: Labor Expense	14,558,213	14,711,922	14,865,977	15,036,476	15,745,317	16,346,830	17,116,513
LESS: Operating Expense	2,188,421	2,210,235	2,265,316	2,321,774	2,379,643	2,438,959	2,499,758
Ending Cash Balance: Operating	6,485,529	5,977,629	5,865,502	5,734,205	5,302,901	4,913,231	4,630,187
Beginning Cash Balance: Reserves	1,911,892	2,843,795	3,535,796	3,727,797	3,919,798	4,111,799	4,211,800
ADD: Transfer from Property Tax	1,735,414	1,174,148	676,748	678,978	675,728	677,290	583,360
ADD: Other Contributions to Reserves	330,630	0	0	0	0	0	0
LESS: Expenses from Reserve Accounts	1,134,141	482,147	484,747	486,977	483,727	577,289	483,359
Ending Cash Balance: Reserves	2,843,795	3,535,796	3,727,797	3,919,798	4,111,799	4,211,800	4,311,801

Section 4: Financial Summary

FINANCIAL SUMMARY



FINANCIAL SUMMARY	2011	2012	2013	2014	2015	2016	2017
Beginning Cash Balance: Operating	\$6,821,201.71	6,485,529	5,977,241	5,864,302	5,731,724	5,297,928	4,904,141
ADD: Property Tax	14,649,673	14,103,342	14,257,865	14,412,389	14,819,130	15,344,297	15,998,899
LESS: Transfer to Reserves	1,735,414	1,174,148	676,748	678,978	675,728	677,290	583,360
ADD: Other Revenue	3,496,703	3,485,064	3,438,049	3,493,542	3,550,254	3,729,113	3,917,688
LESS: Labor Expense	14,558,213	14,711,922	14,865,977	15,036,476	15,745,317	16,346,830	17,116,513
LESS: Operating Expense	2,188,421	2,210,235	2,265,316	2,321,774	2,379,643	2,438,959	2,499,758
Ending Cash Balance: Operating	6,485,529	5,977,629	5,865,502	5,734,205	5,302,901	4,913,231	4,630,187
Beginning Cash Balance: Reserves	1,911,892	2,843,795	3,535,796	3,727,797	3,919,798	4,111,799	4,211,800
ADD: Transfer from Property Tax	1,735,414	1,174,148	676,748	678,978	675,728	677,290	583,360
ADD: Other Contributions to Reserves	330,630	0	0	0	0	0	0
LESS: Expenses from Reserve Accounts	1,134,141	482,147	484,747	486,977	483,727	577,289	483,359
Ending Cash Balance: Reserves	2,843,795	3,535,796	3,727,797	3,919,798	4,111,799	4,211,800	4,311,801

Section 4: Financial Summary

PROPERTY TAXES

PROPERTY TAX DISTRIBUTION	2011	2012	2013	2014	2015	2016	2017
Taxes Available	14,649,673	14,103,342	14,257,865	14,412,389	14,819,130	15,344,297	15,998,899

Equipment Replacement Fund	357,266	301,065	301,065	301,065	301,065	301,065	301,065
Bond Fund	275,298	273,083	275,683	277,913	274,663	276,225	182,295
Construction fund	1,000,000	500,000	0	0	0	0	0
Retirement Reserve	102,850	100,000	100,000	100,000	100,000	100,000	100,000

Tax Allocated to Gen. Ops	12,914,259	12,929,194	13,581,117	13,733,411	14,143,402	14,667,007	15,415,539
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Operating Cash Balance	6,485,529	5,977,241	5,864,302	5,731,724	5,297,928	4,904,141	4,614,896
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PROPERTY TAXES

Section 4: Financial Summary

OPERATING LEVY PROPERTY TAX	2011	2012	2013	2014	2015	2016	2017
Previous Year's Tax Collection		10,987,947	10,577,506	10,693,399	10,809,292	11,114,370	11,591,504
Commissioner's Resolution Increase		1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Collection Target		11,121,182	10,708,126	10,825,178	10,942,230	11,278,126	11,733,522
Value of New Construction(De-annexation)		94,392,100	77,261,850	77,261,850	77,261,850	77,261,850	77,261,850
Previous Year's Levy Rate		1.50	1.50	1.50	1.50	1.50	1.50
Taxes Allowed on New Construction		141,624	115,893	115,893	115,893	115,893	115,893
Tax Collection Target		11,239,450	10,799,124	10,941,626	11,033,277	11,368,677	11,823,312
Maximum Calculated Tax Collection		10,577,506	10,693,399	10,809,292	11,141,370	11,591,504	12,171,057
Allowable Tax Collection		10,577,506	10,693,399	10,809,292	11,141,370	11,591,504	12,171,057
Assessed Value		7,323,451,271	7,051,670,807	7,128,932,657	7,206,194,507	7,427,580,248	7,727,699,505
Revaluation Percent		-5%	0%	0%	2%	3%	4%
Revaluation Value		6,957,278,707	7,051,670,807	7,128,932,657	7,350,318,398	7,650,407,655	8,036,776,285
ADD: New Construction		94,392,100	77,261,850	77,261,850	77,261,850	77,261,850	77,261,850
Total New Valuation	7,323,451,271	7,051,670,807	7,128,932,657	7,206,194,507	7,427,580,248	7,727,699,505	8,114,038,135
Tax Collection	\$10,987,947	10,577,506	10,693,399	10,809,292	11,141,370	11,591,504	12,171,057
New Levy Rate	\$1.50	\$1.50000	\$1.50000	\$1.50000	\$1.50000	\$1.50000	\$1.50000
Total Change in Tax Collection		-3.7%	1.1%	1.1%	3.1%	4.0%	5.0%

Section 4: Financial Summary

EMS LEVY PROPERTY TAX	2011	2012	2013	2014	2015	2016	2017
Previous Year's Tax Collection		3,661,726	3,525,835	3,564,466	3,603,097	3,677,759	3,752,793
Commissioner's Resolution Increase		1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Collection Target		3,698,343	3,561,094	3,600,111	3,639,128	3,714,537	3,790,321
Value of New Construction(De-annexation)		94,392,100	77,261,850	77,261,850	77,261,850	77,261,850	77,261,850
Previous Year's Levy Rate		0.50	0.50	0.50	0.50	0.50	0.49
Taxes Allowed on New Construction		47,196	38,631	38,631	38,631	38,256	37,521
Total Taxes Collection		3,745,539	3,599,725	3,638,742	3,677,759	3,752,793	3,827,842
Maximum Calculated Tax Collection		3,525,835	3,564,466	3,603,097	3,713,790	3,863,835	4,057,019
Allowable Tax Collection		3,525,835	3,564,466	3,603,097	3,713,790	3,863,835	4,057,019
Assessed Value		7,323,451,271	7,051,670,807	7,128,932,657	7,206,194,507	7,427,580,248	7,727,699,505
Revaluation Percent		-5%	0%	0%	2%	3%	4%
Revaluation Value		6,957,278,707	7,051,670,807	7,128,932,657	7,350,318,398	7,650,407,655	8,036,776,285
ADD: New Construction		94,392,100	77,261,850	77,261,850	77,261,850	77,261,850	77,261,850
Total New Valuation	7,323,451,271	7,051,670,807	7,128,932,657	7,206,194,507	7,427,580,248	7,727,699,505	8,114,038,135
Tax Collection	\$3,661,726	3,525,835	3,564,466	3,603,097	3,677,759	3,752,793	3,827,842
New Levy Rate	\$0.50	\$0.50000	\$0.50000	\$0.50000	\$0.49515	\$0.48563	\$0.47175
		\$0.0000010	\$0.0000010	\$0.0000010	\$0.0000010	\$0.0000010	\$0.0000010
Total Change in Tax Collection		-3.7%	1.1%	1.1%	2.1%	2.0%	2.0%

Section 4: Financial Summary

CURRENT EXPENSE FUND (GENERAL FUND)

EXPENDITURES BY OBJECT CODE

						11-'10
ACCT	ACCOUNT TITLE	2011 budget	Percentage	2010 budget	2009 actual	VAR
10	WAGES	\$11,234,153	58.08%	\$10,512,650	\$10,123,807	7%
20	BENEFITS	\$3,400,660	17.58%	\$3,062,237	\$2,626,342	11%
31	SUPPLIES	\$269,326	1.39%	\$480,358	\$244,583	-44%
32	FUEL	\$80,000	0.41%	\$0	\$0	>100%
34	INVENTORY SUPPLIES	\$41,850	0.22%	\$121,459	\$84,541	-66%
35	SMALL TOOLS/MINOR EQUIPMENT	\$51,750	0.27%	\$52,032	\$47,283	-1%
41	PROFESSIONAL SERVICES	\$763,850	3.95%	\$725,840	\$728,978	5%
42	COMMUNICATIONS	\$74,050	0.38%	\$77,460	\$59,099	-4%
43	TRAVEL EXPENSES	\$30,200	0.16%	\$30,990	\$17,093	-3%
44	ADVERTISING	\$500	0.00%	\$500	\$0	0%
45	RENTALS	\$5,400	0.03%	\$5,491	\$3,733	-2%
46	(LIABILITY) INSURANCE	\$67,000	0.35%	\$64,961	\$98,010	3%
47	UTILITIES	\$94,000	0.49%	\$94,450	\$79,562	0%
48	REPAIR & MAINTENANCE	\$439,900	2.27%	\$448,645	\$427,203	-2%
49	MISC. EXPENSES	\$246,880	1.28%	\$269,272	\$201,903	-8%
60	CAPITAL IMPROVEMENTS	\$607,684	3.14%	\$794,944	\$1,456,870	-24%
64	CAPITAL OUTLAY	\$200,000	1.03%	\$0	\$0	>100%
66	CAPITALIZED LEASE/PURCHASE	\$273,571	1.41%	\$531,865	\$405,513	-49%

Section 4: Financial Summary

ACCT.	ACCOUNT TITLE	ITEM AMOUNT	2011 budget	2010 budget	2009 actual	VAR
PROGRAM BUDGET			\$17,680,774	\$17,273,154	\$16,604,521	2%
Dept. 001	LEGISLATIVE SERVICES		\$60,540	\$61,314	\$69,793	-1%
001.001.511.20.10.01	Commissioner wages		\$40,000	\$40,000	\$38,584	0%
001.001.511.20.20.05	Commissioner paid med/ dental		\$1,160	\$1,154	\$1,153	1%
001.001.511.20.20.08	Commissioner medicare		\$450	\$450	\$425	0%
001.001.511.60.31.02	Operating Supplies		\$50	\$50	\$0	0%
	Business cards and other misc.	\$50				
001.001.511.31.41.00	Prof. Svces. - consultant		\$0	\$0	\$10,000	
001.001.511.60.43.01	Lodging		\$3,900	\$3,980	\$4,007	-2%
	Seminars & conference	\$3,900				
001.001.511.60.43.02	Meals		\$800	\$1,000	\$717	-20%
	Seminars & conference	\$800				
001.001.511.30.43.03	Mileage		\$3,000	\$3,500	\$4,126	-14%
	Reimbursement	\$3,000				
001.001.511.60.49.01	Dues		\$4,350	\$4,350	\$4,249	0%
	WA Fire Commissioners	\$4,000				
	Sno/Isle Fire Commissioners	\$100				
	IAFC	\$250				
001.001.511.60.49.04	Registration		\$3,330	\$3,330	\$3,322	0%
	Conferences & Seminars	\$3,330				
001.001.511.60.49.06	Other Misc.		\$3,500	\$3,500	\$3,209	0%

Section 4: Financial Summary

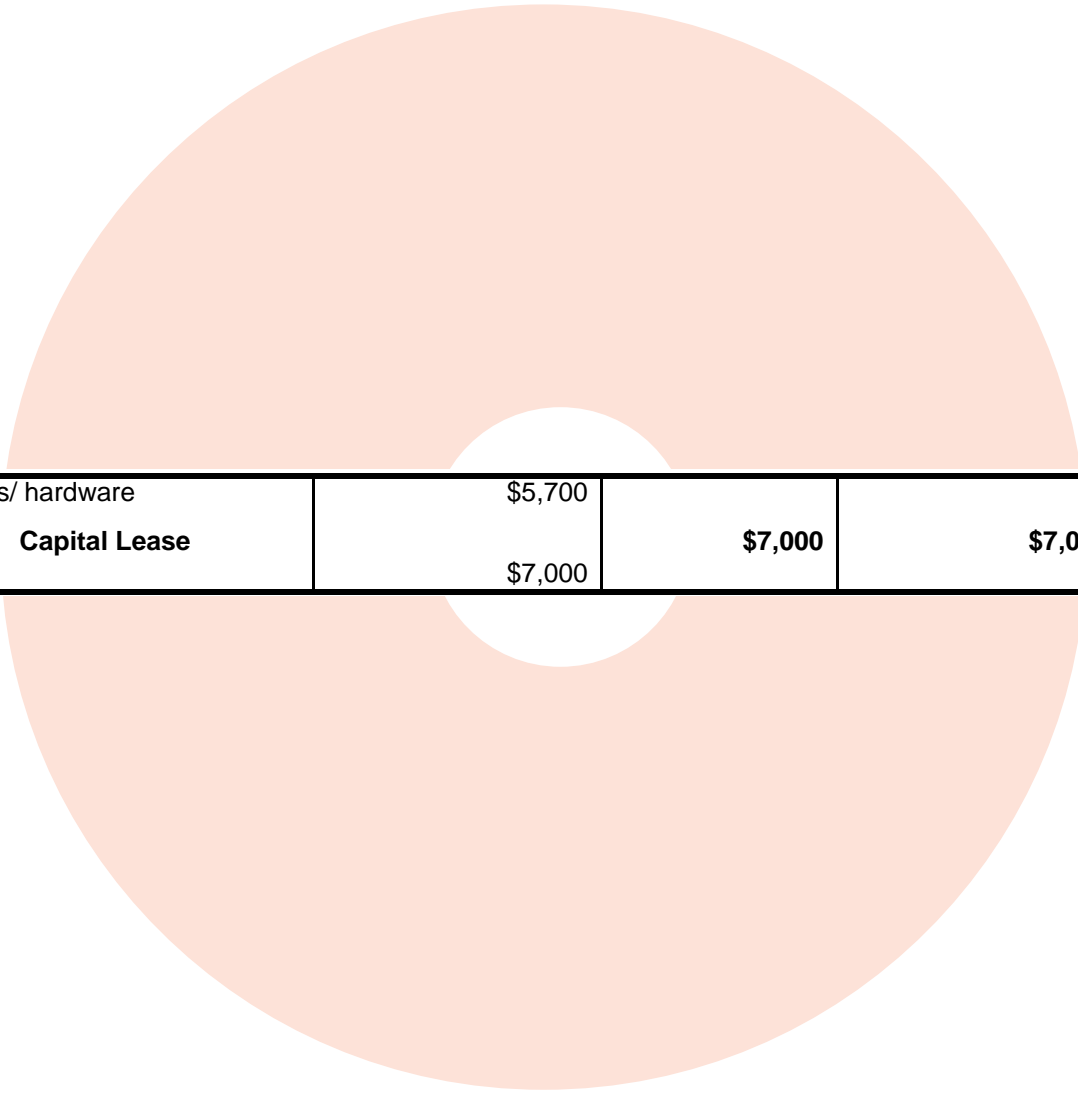
ACCOUNT TITLE		ITEM AMOUNT	2011 budget	2010 budget	2009 actual	VAR
Dept. 002	PROFESSIONAL SERVICES		\$661,650	\$629,440	\$649,537	5%
001.002.514.14.41.00	State Auditor		\$11,500	\$11,500	\$14,619	0%
	Audit	\$11,500				
001.002.511.70.41.00	Elections		\$55,000	\$32,800	\$39,503	68%
	Voter pamphlet & election expenses	\$55,000				
001.002.514.23.41.00	Paychex - svce. fees	\$12,300	\$12,300	\$12,000	\$0	>100%
001.002.514.23.41.01	Misc. banking fees	\$200	\$200	\$200	\$89	
001.002.514.23.41.02	County voucher svce.	\$2,400	\$2,400	\$0	\$0	>100%
001.002.515.20.41.00	Legal svcs. Attorney	\$35,000	\$35,000	\$37,640	\$33,382	-7%
001.002.526.10.41.00	Dispatch		\$545,250	\$535,300	\$561,944	2%
	SNOPAC	\$507,020				
	SERS	\$28,640				
	800 MHz	\$9,590				

Professional Services

Section 4: Financial Summary

	ACCOUNT TITLE	ITEM AMOUNT	2011 budget	2010 budget	2009 actual	VAR
Dept. 003	ADMINISTRATION		\$1,950,510	\$1,885,285	\$1,728,177	3%
001.003.522.10.10.01	Admin./ Staff wages		\$1,294,000	\$1,257,979	\$1,242,703	3%
	regular wages	\$1,109,000				
	leave sell back	\$174,000				
	comp	\$11,000				
	includes regular wages, comp. leave sell back					
001.003.522.10.10.02	Admin./ Staff OT		\$3,400	\$3,400	\$4,474	0%
001.003.522.20.20.05	Admin. Med/ Dental		\$257,000	\$232,000	\$178,296	11%
001.003.522.20.20.06	Admin. Retirement		\$58,900	\$58,000	\$64,683	2%
001.003.522.20.20.07	Admin. Disability		\$6,500	\$6,200	\$2,462	5%
001.003.522.20.20.08	Admin. Medicare		\$16,200	\$15,900	\$9,059	2%
001.003.522.20.20.09	Admin. L&I		\$7,960	\$7,700	\$7,530	3%
001.003.522.20.20.10	Admin. VEBA		\$101,150	\$100,150	\$62,000	1%
001.003.522.20.20.13	Admin. Deferred Comp.		\$76,200	\$75,000	\$0	2%
001.003.522.10.31.00	Supplies		\$18,000	\$18,210	\$17,803	-1%
001.003.522.10.31.01	Office Supplies	\$18,000				
001.003.522.10.35.00	Sm. Tools/ minor eqpt.		\$1,500	\$1,400	\$1,245	7%
	Misc. office equipment	\$1,500				
001.003.522.10.42.00	Communications	\$8,600	\$8,600	\$8,960	\$8,461	-4%
	Regular postage expense					
	Newsletter postage					
001.003.522.10.43.00	Travel expenses	\$100	\$100	\$110	\$68	-9%
001.003.522.41.46.00	Insurance	\$67,000	\$67,000	\$64,961	\$98,010	3%
001.003.522.10.48.00	Repair & Maint.		\$4,000	\$5,000	\$2,263	-20%
	IT repairs maintenance	\$2,500				
	Office equipment repairs	\$1,500				
001.003.522.10.49.00	Misc. Expenses		\$15,500	\$17,400	\$14,827	-11%
001.003.522.10.49.01	Dues	\$2,400				
001.003.522.10.49.02	Registration	\$0				
001.003.522.10.49.04	Subscriptions	\$0				
001.003.522.10.49.05	Printing & Binding	\$2,600				
001.003.522.10.49.06	Other Misc.	\$10,500				
001.003.588.90.49.00	Refund Interest - Count	\$1,800	\$1,800	\$2,080	\$1,431	-13%
001.003.594.10.63.00	Capital Improvements		\$5,700	\$3,831	\$8,011	49%

Section 4: Financial Summary



Software upgrades/ hardware	\$5,700				
001.003.594.10.66.00 Capital Lease		\$7,000	\$7,004	\$4,853	0%
Copier lease	\$7,000				

Section 4: Financial Summary

Dept. 004	ACCOUNT TITLE	ITEM AMOUNT	2011 budget	2010 budget	2009 actual	VAR
001.004.522 FIRE SUPPRESSION			\$10,100,390	\$9,828,086	\$9,082,909	3%
001.004.522.20.10.01	Supression Wages		\$6,776,253	\$6,186,890	\$5,711,528	10%
	regular wages	\$6,300,253				
	leave sell back	\$472,000				
	comp	\$4,000				
001.004.522.20.10.02	Supression Overtime		\$277,000	\$188,800	\$235,131	47%
001.004.522.20.10.04	Supression SAFER Wages		\$221,400	\$308,700	\$458,766	-28%
001.004.522.20.20.03	Supression - SAFER benefits		\$48,600	\$129,780	\$99,665	-63%
001.004.522.20.20.05	Supression Med/ Dental		\$1,260,500	\$1,080,343	\$970,766	17%
001.004.522.20.20.06	Supression Retirement		\$345,000	\$314,250	\$296,709	10%
001.004.522.20.20.07	Supression Disability		\$31,400	\$25,860	\$14,770	21%
001.004.522.20.20.08	Supression Medicare		\$95,900	\$91,000	\$87,386	5%
001.004.522.20.20.09	Supression L&I		\$99,300	\$78,430	\$81,649	27%
001.004.522.20.20.10	VEBA		\$61,500	\$61,500	\$21,457	0%
001.004.522.20.20.13	Supression Deferred Comp.		\$145,000	\$136,420	\$95,706	6%
001.004.522.20.31.00	Supplies		\$138,026	\$338,565	\$116,341	-59%
001.004.522.20.31.01	Office Supplies	\$1,200				
	Map and pre-fire supplies	\$1,200				
001.004.522.20.31.02	Operating Supplies:					
	Radio Supplies	\$2,800				
	SCBA supplies	\$5,000				
	Air moitoring	\$1,800				
	Apparatus supplies	\$800				
	Misc. Supplies	\$1,200				
001.004.522.20.31.03	Uniforms	\$55,026				
001.004.522.20.31.04	Bunker Gear					
	Replacement, cleaning & maintenance	\$65,000				
001.004.522.20.31.05	Disaster Supplies	\$4,000				
001.004.522.20.32.00	Fuel		\$40,000			
001.004.522.20.34.00	Inventory Supplies		\$35,000	\$115,160	\$76,908	-70%
	Fuel, Foam, misc supplies	\$35,000				
301.004.522.20.35.00	Sm. Tools/ Minor Eqpt.	\$27,424	\$27,424	\$0	\$0	>100%
001.004.522.20.35.00	Sm. Tools/ Minor Eqpt.		\$30,000	\$30,000	\$21,707	0%
	Misc tools & equipment	\$30,000				

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001.004.522.20.42.00	Communications		\$25,200	\$24,500	\$23,547	3%
	Cell Phones, Pagers & postage	\$25,200				
001.004.522.20.43.00	Travel Expenses	\$800	\$800	\$800	\$568	0%
001.004.522.20.44.00	Advertising		\$500	\$500	\$0	0%
	Eligibility testing	\$500				
001.004.522.20.45.00	Rentals		\$200	\$220	\$0	-9%
	Specialized tools	\$200				
001.004.522.20.48.00	Repair and Maintenance		\$195,800	\$335,500	\$321,752	-42%
	Apparatus repairs	\$137,500				
	Power equipment repairs	\$8,000				
	Radio repair service	\$8,000				
	Hand tool repair	\$1,000				
	Hose repairs	\$3,000				
	Respirator repair	\$12,000				
	Other repairs	\$6,000				
	App / Equip testing	\$5,000				
	Hose testing	\$7,100				
	Radio contract	\$2,700				
	MDT repairs	\$5,000				
	Extinguisher repair/testing	\$500				
001.004.522.20.49.00	Misc.		\$38,500	\$34,770	\$37,865	11%
001.004.522.20.49.01	Cost share command veh	\$6,000				
001.004.522.20.49.02	Regional cost share hazm	\$15,000				
001.004.522.20.49.03	Mapping Services	\$12,000				
001.004.522.20.49.04	Other Misc.	\$5,500				
301.004.594.20.64.00	Capital Outlay	\$33,821	\$33,821	\$50,000	\$236,591	-32%
	nozzle, hose, hose racks					
301.004.522.20.66.00	Capital Leases		\$173,266	\$296,098	\$174,097	-41%
301.004.522.20.66.01	Pumper payments	\$0				
301.004.522.20.66.02	2010 pumpers (2)	\$117,064				
301.004.522.20.66.03	Midi pumper payment	\$56,202				

Section 4: Financial Summary

Dept. 005	ACCOUNT TITLE	ITEM AMOUNT	2011 budget	2010 TOTAL	2009 actual	VAR
001.005.522	SUPPORT SERVICES / FIRE PREV.		\$17,264	\$10,160	\$7,274	70%
001.005.522.30.31.00	Supplies		\$3,500	\$3,210	\$808	9%
001.005.522.30.31.01	Office Supplies					
001.005.522.30.31.02	Operating Supplies					
	Open house supplies, fire codes & standards					
001.005.522.30.34.00	Inventory Supplies		\$1,100	\$1,070	\$0	3%
	Fire prevention education materials					
001.005.522.30.35.00	Small Tools / Minor Eqpt.		\$100	\$220	\$10	-55%
001.005.522.30.43.00	Travel Expenses		\$100	\$100	\$0	0%
001.005.522.30.45.00	Rentals		\$100	\$100	\$56	0%
	Equipment for open house					
001.005.522.30.48.00	Repair & Maintenance		\$1,200	\$2,000	\$416	-40%
	Fire prevention props maintenance					
001.005.522.30.49.00	Misc.		\$4,000	\$3,460	\$5,983	16%
001.005.522.30.49.01	Dues					
001.005.522.30.49.02	Registration					
001.005.522.30.49.03	Tuition					
001.005.522.30.49.05	Printing & Binding					
	4000 flyers					
001.005.522.30.49.06	Other Misc.					
	Health & Safety					
001.005.594.30.63.00	Capital Outlay	\$7,164	\$7,164	\$0	\$0	>100%

Section 4: Financial Summary

ACCOUNT TITLE		ITEM AMOUNT	2011 budget	2010 TOTAL	2009 actual	VAR
Dept. 006	TRAINING		\$517,032	\$187,953	\$112,304	175%
001.006.522.40.31.00	Supplies		\$1,250	\$1,550	\$807	-19%
001.006.522.40.31.01	Office Supplies	\$700				
001.006.522.40.31.02	Operating Supplies	\$550				
	Chemicals and agents					
001.006.522.40.34.00	Inventory Supplies		\$5,100	\$4,579	\$2,975	11%
	Training manuals	\$3,800				
	Contract classes	\$1,000				
	Videos and magazines	\$300				
001.006.522.40.35.00	Small Tools/ Minor Eqpt.		\$850	\$870	\$1,497	-2%
	Misc equipment	\$850				
001.006.522.40.43.00	Travel Expenses		\$21,500	\$21,500	\$7,607	0%
	Outside training	\$21,500				
001.006.522.40.48.00	Repair & Maintenance		\$700	\$700	\$86	0%
	Equipment repairs	\$700				
001.006.522.40.49.00	Misc.		\$139,900	\$158,755	\$99,332	-12%
001.006.522.40.49.01	Dues	\$1,500				
001.006.522.40.49.02	Registration	\$52,500				
	EMT CBT	\$5,500				
	Multi company WSFTA	\$11,500				
	IFSAC testing	\$3,000				
	Hazmat/Tech rescue	\$3,000				
	Instructor conferences	\$8,000				
	Center Learn	\$6,900				
	Diversity camp	\$5,000				
001.006.522.40.49.03	Tuition					
	College level classes	\$35,000				
001.006.522.30.49.04	Printing	\$800				
001.006.522.30.49.06	Other Misc.					
	Training incentives	\$500				

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Ventilation supplies	\$500				
Forcible entry supplies	\$500				
Volunteer Recruit school	\$0				
Training vehicle supplies	\$400				
Misc supplies	\$5,300				
301.006.594.40.64.00 Capital Outlay		\$347,732	\$0	\$0	>100%
Driving Simualtor & Trailer	\$347,732.00				

Section 4: Financial Summary

	ACCOUNT TITLE	ITEM AMOUNT	2011 budget	2010 TOTAL	2009 actual	VAR
Dept. 007	FACILITIES		\$532,298	\$1,103,124	\$1,493,188	-52%
001.007.522.50.31.00	Operating Supplies		\$11,000	\$11,000	\$11,101	0%
001.007.522.50.35.00	Small Tools/ Minor Eqpt.		\$2,300	\$2,150	\$1,259	7%
001.007.522.50.42.00	Telephones		\$40,000	\$43,750	\$27,035	-9%
001.007.522.50.45.00	Rentals		\$1,500	\$1,500	\$0	0%
001.007.522.50.47.00	Utilities		\$94,000	\$94,450	\$79,562	0%
001.007.522.50.47.01	Lights	\$40,000				
001.007.522.50.47.02	Water	\$8,200				
001.007.522.50.47.03	Gas	\$33,000				
001.007.522.50.47.04	Refuse	\$12,800				
001.007.522.50.48.00	Repair & Maintenance		\$99,100	\$103,735	\$101,577	-4%
001.007.522.50.49.00	Misc.		\$9,100	\$9,120	\$7,027	0%
001.007.594.50.63.00	Capital Improvement Projects		\$0	\$0	\$33,363	0%
302.007.594.00.60.01	Training Center Archite	\$0	\$0	\$131,520	\$3,502	
200.007.591.22.71.01	Station Improvement Bor	\$181,993	\$181,993	\$181,593	\$186,193	0%
300.007.522.50.62.01	New Fire Stations				\$8,383	
300.007.522.50.61.02	Training Property		\$0	\$428,000	\$940,083	-100%
200.007.591.89.71.01	Bonds		\$93,305	\$96,305	\$94,105	-3%
	Station 76 payment- bonds	\$93,305				

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	ACCOUNT TITLE	ITEM AMOUNT	2011 budget	2010 TOTAL	2009 actual	VAR
Dept. 008	OTHER PERSONNEL		\$155,040	\$99,440	\$70,255	56%
001.008.522.20.10.03	Volunteer Call Reimb.		\$50,000	\$50,000	\$52,142	0%
001.008.522.20.10.05	Unemployment Comper	\$4,000	\$4,000	\$25,000		-84%
001.008.522.20.20.04	Volunteer Life Insurance		\$14,000	\$14,000	\$10,055	0%
001.008.522.20.20.08	Medicare (volunteers)		\$510	\$510	\$507	0%
001.008.522.20.20.11	Municipality Fees		\$1,000	\$1,000	\$0	0%
001.008.522.20.20.12	Volunteer AD&D Insurance		\$5,800	\$5,800	\$5,790	0%
002.008.522.20.20.14	Retirement Payout		\$2,850			>100%
002.008.522.20.20.15	Retirement payour -Leave		\$73,750	\$0	\$0	>100%
001.008.522.20.20.15	Employee Assistance Program		\$3,130	\$3,130	\$1,760	>100%

OTHER PERSONNEL FUNDS

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ACCOUNT TITLE		ITEM AMOUNT	2011 budget	2010 TOTAL	2009 actual	VAR
Dept. 009	AID/RESCUE		\$3,686,050	\$3,468,352	\$3,391,083	6%
001.009.526.20.10.01	Aid/ Rescue Wages		\$2,455,100	\$2,343,081	\$2,252,650	5%
	regular wages	\$2,302,100				
	leave sell back	\$153,000				
	comp	\$8,000				
001.009.526.20.10.02	Aid/Rescue Overtime		\$99,000	\$94,800	\$117,775	4%
001.009.526.20.10.04	Aid/ Rescue SAFER Wages		\$0	\$0	\$0	
001.009.526.20.20.03	Aid/ Rescue - SAFER benefits		\$0	\$0	\$0	
001.009.526.20.20.05	Aid/ Rescue Med/ Dental		\$446,000	\$398,000	\$393,648	12%
001.009.526.20.20.06	Aid/ Rescue Retirement		\$126,000	\$121,000	\$120,915	4%
001.009.526.20.20.07	Aid/ Rescue Disability		\$9,400	\$9,400	\$6,565	0%
001.009.526.20.20.08	Aid/ Rescue Medicare		\$34,500	\$33,260	\$32,262	4%
001.009.526.20.20.09	Aid/ Rescue L&I		\$30,000	\$24,000	\$34,640	25%
001.009.526.20.20.13	Aid/ Rescue Deferred Comp.		\$55,000	\$52,000	\$36,537	6%
001.009.526.20.31.00	Supplies		\$79,000	\$79,973	\$75,348	-1%
001.009.526.30.31.02	Operating Supplies					
	Medications	\$31,000				
	Medical supplies	\$48,000				
001.009.526.20.32.00	Fuel		\$40,000			
001.009.526.20.34.00	Inventory Supplies		\$650	\$650	\$4,658	0%
	Medical disaster supplies	\$650				
001.009.526.20.35.00	Small Tools/ Minor Eqpt.		\$17,000	\$17,392	\$21,565	-2%
001.009.526.20.41.00	Professional Svces.		\$102,200	\$96,400	\$69,441	6%
	Sno Co MPD	\$11,000				
	Sno Co EMS	\$2,500				
	Medical Advisor	\$24,000				
	Annual Physicals	\$42,000				
	Haz Mat physicals	\$2,500				
	TB/Pulmonary Function	\$2,400				
	ESO Solutions MIR maintenance	\$6,000				
	LifePak Interface	\$4,000				
	Imm/Titers	\$2,000				
	EPCR lines	\$5,800				
001.009.526.20.31.01	Billing Office		\$18,500	\$27,800	\$22,376	-33%
	Equipment and supplies	\$18,500				

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CURRENT EXPENSE FUND (GENERAL FUND)

001.009.526.20.42.00	Postage		\$250	\$250	\$56	0%
001.009.526.20.43.00	Travel		\$0	\$0	\$0	0%
001.009.526.20.44.00	Advertising		\$0	\$0	\$0	0%
001.009.526.20.45.00	Rentals		\$3,600	\$3,671	\$3,676	-2%
	Oxygen cylinders	\$3,600				
001.009.526.20.48.00	Repair & Maintenance		\$139,100	\$1,710	\$1,109	8035%
	Vehicles & equip	\$1,600				
	Apparatus Repairs	\$137,500				
001.009.526.20.49.00	Misc.		\$14,900	\$20,507	\$14,621	-27%
001.009.526.20.49.03	Dues	\$100				
001.009.526.20.49.04	Subscriptions	\$500				
001.009.526.20.49.05	Printing & Binding	\$500				
	Medical incident reports					
001.009.526.20.49.06	Other Misc.					
	Biohazard waste removal	\$2,000				
	Cellular phone charges	\$3,000				
	Medtronic maint	\$5,800				
	Cot maintenance contract	\$3,000				
001.009.594.20.64.00	Capital Outlay	\$3,850	\$3,850	\$0	\$40,746	0%
001.009.589.26.49.00	Billing Office Refunds		\$12,000	\$12,000	\$10,038	
301.009.594.20.64.01	Capital Outlay	\$200,000	\$200,000	\$132,458	\$132,458	51%

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INTER-FUND TRANSFERS OUT

	ACCOUNT TITLE	ITEM AMOUNT	2011 budget	2010 TOTAL	2009 actual	VAR
Dept. 010	INTER-FUND TRANSFERS OUT- not included in program budget		\$ 1,460,116	\$ 1,542,454	\$ 342,702	-5%
001.010.597.00.00.01	transfers out to eqpt. Fund		\$ 357,266	\$ 428,556	\$ 267,702	-17%
001.010.597.00.00.02	transfers out to constr. Fund		\$ 1,000,000	\$ 1,000,000	\$ -	0%
001.010.597.00.00.03	transfers out to reserve fund		\$ 102,850	\$ 100,000	\$ 63,000	3%
001.010.597.00.00.04	transfers out to bond fund		\$ -	\$ 13,898	\$ 12,000	-100%